### MALAYSIA AIRPORTS HOLDINGS BERHAD

ANALYST BRIEFING
FINANCIAL RESULTS FOR THE QUARTER
ENDED 30<sup>TH</sup> JUNE 2014

Faizal Mansor Chief Financial Officer MAHB 24 JULY 2014



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**Commercial Revenue Analysis** 

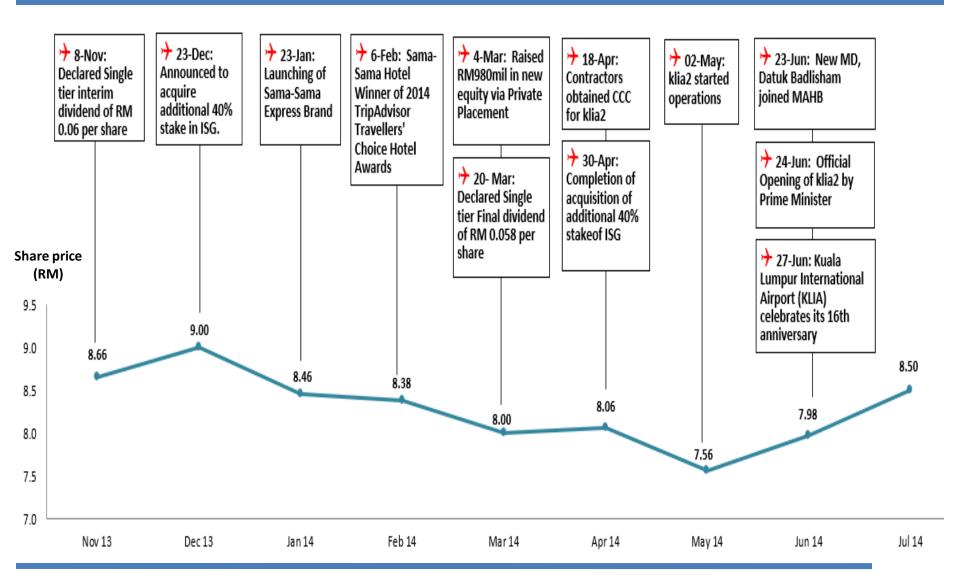


Group Financial Review



# **Significant Events**





### 2014 Headline KPI



Key **Performance Indicators** (KPIs)

**Profitability\*** (EBITDA)

Airport

Service

Quality

**Actual** 2013

RM827.5 mil

25-40 mppa: **KLIA Ranking** 

Top 4

**Target 2014** 

RM861.0 mil

40 mppa: KLIA **Ranking Top 5** 

**Actual June** 2014

**RM419.7 mil** (48.8%)

40 mppa: KLIA **Ranking Top 7** 

Source: ASQ Official Results dated 22 July 2014 for 2Q14

# 1H14 Overview: Global Aviation Industry



### **Overview**

- Healthy demand for air traffic
- Global passenger traffic demand 个
- All regions except
   Africa experienced
   positive traffic growth

#### Overall YTD growth %

- Overall, 6.2%
- May y-o-y:
  - Asia Pacific, 7.3%, outpacing
     European & North
     America
  - Middle East, 13.2%

### **Drivers**

- Regional economic activity and acceleration of trade volumes
- Solid growth in business-related premium travel

### 1H14 Overview: MAHB



### **Overview**

- Pax growth ↑
- Domestic
   Traffic >
   International
   Traffic

### **Growth %**

Pax growth, 11.8% (International, 10.4% & domestic, 13.1%)

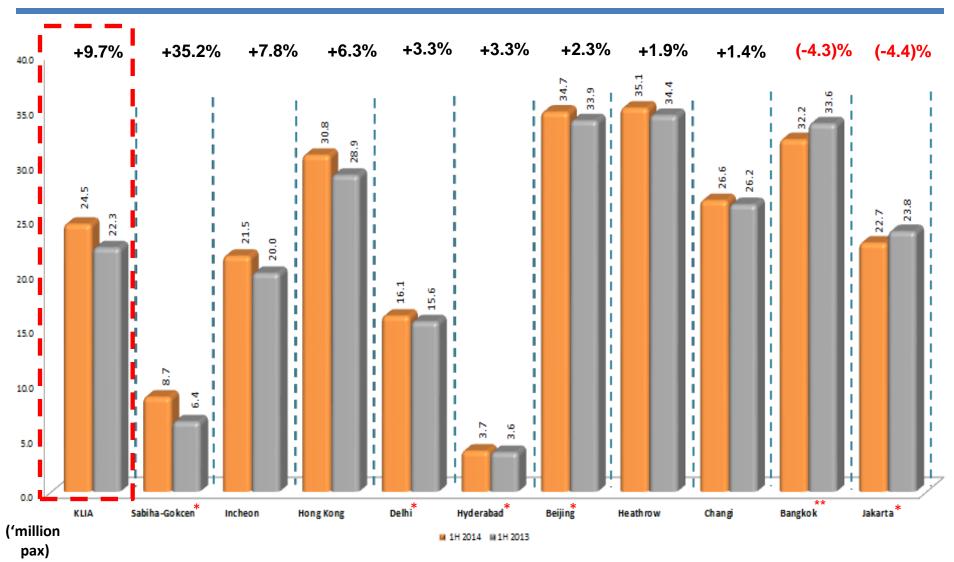
- KLIA, 9.7%
  - •MTB, 9.2%
  - •LCCT/klia2,10.1%

#### **Drivers**

- Stronger demand for air travel
- Continuous positive impact from MAS' entrance into oneworld alliance
- Increased in both MTB and LCCT/klia2 passenger traffic
- Visit Malaysia Year 2014 as catalyst
- Domestic travel remain strong

### **YTD Pax Movement**

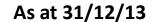


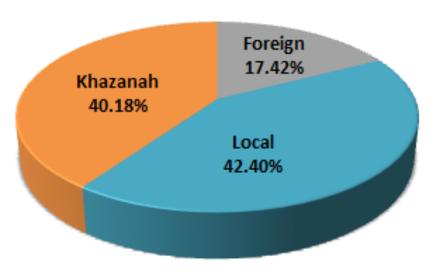


 $<sup>^</sup>st$  Sabiha-Gokcen, Delhi, Hyderabad, Beijing and Jakarta are based on May figures

# **Shareholding Analysis**

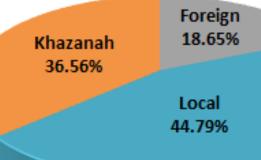






- DRP subscription rate of 46.2% and 85.0% for FY12 interim and final dividend respectively
- DRP subscription rate of 88.4% and 87.6% for FY13 interim and final dividend.
- Foreign participation has grown by 1.2% post March FY14 private placement which almost half of the deal was taken up by foreign investors
- Dividend Payout Ratio is 50% of Net Profit







### **IC 12: Service Concession Arrangements**



### **MAHB Group Construction Profit**

- → IC 12 addresses the accounting for "public-private" arrangements whereby a private sector operator involves in the construction/upgrading of infrastructure assets to be used in providing public service
- Under IC 12, the operator may provide construction services to the grantor in exchange for an intangible asset, i.e. a right to collect revenue in accordance with the Operating Agreements
- In accordance with FRS 138 Intangible Assets, the operator recognises the intangible asset at its fair value
- The fair value of the intangible asset is calculated by including certain mark-up on the actual cost incurred, estimated to reflect a margin consistent with other similar construction works
- The Group has estimated the mark-up used in calculating the fair value of the consideration receivables at an average of 4.5% and 7.5% on the cost incurred for klia2 and other developments and expansion to Penang International Airport, respectively and such the contract revenue and contract costs associated with the construction contract is recognised as revenue and expense respectively by reference to the stage of completion of the contract activity at the balance sheet date

Description (RM'mil)	2Q14	2Q13	Var (%)	1H14	1H13	Var (%)	Cumulative since inception to 1H14	Cumulative since inception to 1H13
Construction Revenue	540.8	386.7	39.8	662.4	841.4	(21.3)	5,171.8	3,714.9
Construction Costs	(517.5)	(369.9)	39.9	(633.9)	(804.9)	(21.2)	4,940.7	3,547.9
Construction Profit	23.3	16.8	38.5	28.5	36.5	(21.9)	231.0	167.0

# **2Q14 Results (vs 2Q13)**



	2Q14				2Q13				IC	Var %		
Description (RM'mil)	With IC 12	IC 12	Without IC 12	With IC 12	IC 12	Without IC 12		12)		(Without IC 12)		)
Revenue	1,175.5	(540.8)	634.7	978.1	(386.7)	591.4	_	20.2	I	_	7.3	I
EBITDA	190.2	(23.3)	166.9	200.8	(16.8)	184.0	$\overline{}$	(5.3)	I	$\overline{}$	(9.3)	I
PBT	(37.7)	(23.3)	(61.0)	132.1	(16.8)	115.2	$\overline{}$	(128.6)	I	▽ (	152.9)	
Net Earnings	(44.7)	(23.3)	(68.0)	101.8	(16.8)	85.0	$\overline{}$	(143.9)		▽ (	179.9)	
									1	_		
EBITDA Margin (%)	16.2		26.3	20.5		31.1	$\overline{}$	(4.4)	ppt	$\overline{}$	(4.8) ppt	
PBT Margin (%)	(3.2)		(9.6)	13.5		19.5	$\overline{}$	(16.7)	ppt	$\overline{}$	(29.1) ppt	

#### Revenue grew by 7.3%\*

- Airport operations: RM596.9mil (+5.6%)
  - Aeronautical: RM321.5mil (+5.6%) driven by higher passenger/aircraft movements, recognition of MARCS PSC and implementation of new landing charges
  - Non-Aeronautical: RM275.4mil (+5.6%) arising from higher commercial and retail revenue on the back of higher passenger growth
- Non-airport operations: RM37.9m (+45.8%)
  - Projects and repair & maintenance : RM12.7mil (+74.8%)
  - Hotel: RM17.0mil (+31.1%)
  - Agriculture & horticulture RM8.1mil (+42.3%)

#### PBT decreased 152.9%\*

- Higher operating costs: RM368.9mil (+15.4%)
  - Utilities: RM80.2mil (+48.6%) due to higher consumption and tariff hike
  - Staff cost: RM131.4mil (+12.9%) in line with increase in manpower and one-off salary adjustment
- Depreciation and amortisation: RM134.4mil (+108.2%) mainly due to commencement of operations of klia2
- Finance cost: RM36.8mil (+385.1%) interest recognised in the income statement upon completion of klia2
- Share of JCE losses (RM55.1mil) due to one-off recognition (RM42.5mil) and current period losses (RM8.3mil) for ISG

Figures are without construction revenue and profit

# **2Q14 Results (vs 1Q14)**



		2Q14			1Q14		Var % (With IC	Var %
Description (RM'mil)	With IC 12	IC 12	Without IC 12	With IC 12	IC 12	Without IC 12	12)	(Without IC 12)
Revenue	1,175.5	(540.8)	634.7	781.1	(121.6)	659.5	<u>△</u> 50.5	▼ (3.8)
EBITDA	190.2	(23.3)	166.9	257.9	(5.2)	252.7	▽ (26.3)	<b>▽</b> (33.9)
PBT	(37.7)	(23.3)	(61.0)	179.0	(5.2)	173.7	▼ (121.1)	<b>(135.1)</b>
Net Earnings	(44.7)	(23.3)	(68.0)	128.7	(5.2)	123.5	<b>(134.7)</b>	<b>(155.0)</b>
								<u></u> 1
EBITDA Margin (%)	16.2		26.3	33.0		38.3	√ (16.8) ppt	▼ (12.0) ppt
PBT Margin (%)	(3.2)		(9.6)	22.9		26.3	√ (26.1) ppt	▼ (35.9) ppt

#### Revenue decreased 3.8%\*

- Airport operations: RM596.9mil (-3.8%)
  - Aeronautical: RM321.5mil (-3.9%) due to decrease in international passenger movement by 3.2% however mitigated by the increase in domestic passenger by 3.4%
  - Non-Aeronautical: RM275.4mil (-3.7%) on the back of lower retail revenue due to lower international pax traffic compared to Q1 2014
- Non-airport operations: RM37.9mil (-2.2%)
  - Projects and repair & maintenance : RM12.7mil (+8.0%)
  - Hotel: RM17.0mil (-15.1%)
  - Agriculture & horticulture RM8.1mil (+17.8%)

#### PBT decreased 135.1%\*

- Higher operating costs: RM368.9mil (+20.9%)
  - Utilities: RM80.2mil (+34.0%) due to higher consumption & tariff hike effective Jan 2014
  - Staff cost: RM131.4mil (+8.6%) in line with increase in manpower, current period increment & salary adjustment
- Depreciation and amortisation: RM134.4mil (+103.2%)
   due to commencing of operations of klia2
- Finance cost: RM36.8mil (+407.5%) interest recognised in the income statement upon completion of klia2
- Share of JCE losses (RM55.1mil) due to one-off recognition (RM42.5mil) and current period losses (RM8.3mil) for ISG

<sup>\*</sup> Figures are without construction revenue and profit

# 1H14 Results (vs 1H13)



Description (BMIssil)		1H14			1H13		Va	ar % (W	ith		Var %	- 1
Description (RM'mil)	With IC 12	IC 12	Without IC 12	With IC 12 IC 12 Without IC 12		IC 12 Without IC 12		IC 12)		_"	Vithout 12)	
Revenue	1,956.6	(662.4)	1,294.2	2,005.3	(841.4)	1,164.0	$\overline{}$	(2.4)		_	11.2	
EBITDA	448.2	(28.5)	419.7	453.6	(36.5)	417.1	$\overline{}$	(1.2)		_	0.6	]
PBT	141.2	(28.5)	112.7	318.1	(36.5)	281.6	$\overline{}$	(55.6)		$\overline{}$	(60.0)	1
Net Earnings	84.0	(28.5)	55.5	228.3	(36.5)	191.8	$\overline{}$	(63.2)		$\overline{}$	(71.1)	
									_			
EBITDA Margin (%)	22.9		32.4	22.6		35.8	_	0.3	ppt	$\overline{}$	(3.4)	ppt
PBT Margin (%)	7.2		8.7	15.9		24.2	$\overline{}$	(8.6)	ppt	$\overline{}$	(15.5)	ppt
Gearing (%)	78.8		82.1	72.7		75.4	_	6.1	ppt	_	6.6	ppt
Net Asset per Share (RM)	4.22		4.05	3.74		3.60	_	0.48		_	0.45	

#### Revenue grew by 11.2%\*

- Airport operations: RM1,217.6mil (+10.5%)
  - Aeronautical: RM656.1mil (+13.4%) driven by higher passenger/aircraft movements, recognition of MARCS PSC and implementation of new landing charges
  - Non-Aeronautical: RM561.5mil (+7.3%) arising from higher commercial and retail revenue on the back of higher passenger growth
- Non-airport operations : RM76.6m (+24.1%)
  - Projects and repair & maintenance: RM24.5mil (+38.2%)
  - Hotel: RM37.1mil (+15.1%)
  - Agriculture & horticulture RM15.1mil (+27.7%)

#### PBT decreased by 60.0%\*

- Higher operating costs: RM674.1mil (+18.6%)
  - Utilities: RM140.1mil (+34.4%) due to higher consumption and tariff hike
  - Staff cost: RM252.4mil (+10.7%) in line with increase in manpower, one-off current period increment & salary adjustment and allowances
- Depreciation and amortisation: RM200.5mil (+60.6%) due to commencing of operations of klia2
- Finance cost: RM44.1mil (+227.3%) interest recognised in the income statement upon completion of klia2
- Share of JCE losses (RM53.6mil) due to one-off recognition (RM42.5mil) and current period losses (RM12.0mil) for ISG

<sup>\*</sup> Figures are without construction revenue and profit

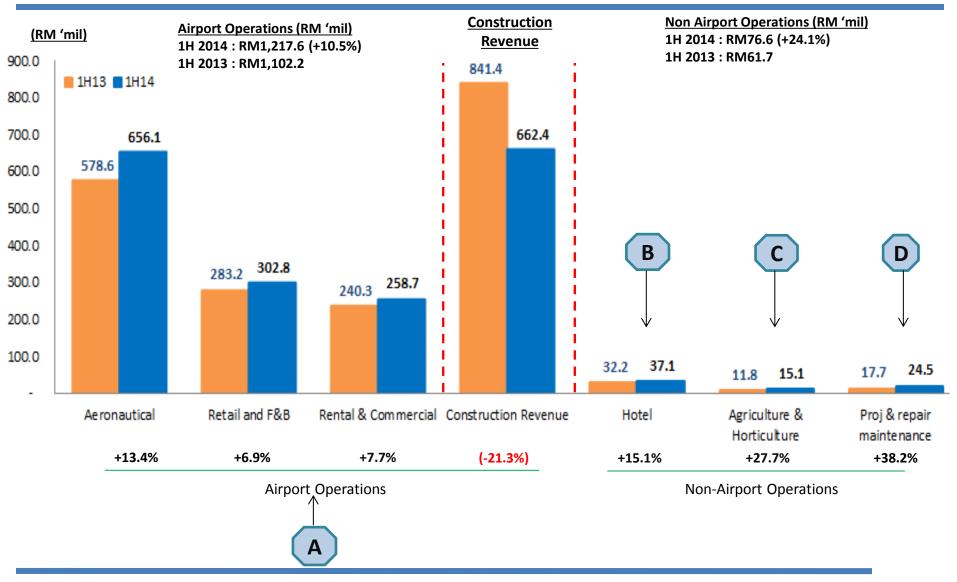
# PBT without One-off and New Costs/ Adjustments



Without Construction Profit	1H14	1H13	Var	
Thinbut constituction Front	RM'mil	RM'mil	RM'mil	%
EBITDA	419.7	417.1	2.6	0.6%
New/Adjustment:				
Airline incentive wrt 2013 performance	24.4	-	24.4	
One-off:				
User Fee (Additional 50% in Jan-Mar 2014)	31.6	-	31.6	
User Fee on MARCS ERL (2008-2012)	-	22.2	- 22.2	
Total User Fee	31.6	22.2	9.4	
EBITDA without new costs / adjustments / one-off	475.6	439.2	36.3	8.3%
PBT	112.7	281.6	- 168.9	-60.0%
New/Adjustment:				
Depreciation- klia2	63.0	-	63.0	
Finance cost-klia2	30.0	-	30.0	
ISGIA share of loss for 60% stake May-June	8.3	-	8.3	
Airline incentive wrt 2013 performance	24.4	-	24.4	
One-off:				
ISGIA share of loss unrecognised in previous years*	42.5	-	42.5	
User Fee (Additional 50% in Jan-Mar 2014)	31.6	-	31.6	
User Fee on MARCS ERL (2008-2012)	-	22.2	- 22.2	
Total User Fee	31.6	22.2	9.4	
PBT without new costs / adjustment / one-off	312.5	303.8	8.7	2.9%

# **Group Segmental Revenue**







A Airport Operations

Excluding IC12 effects, airport operations grew 10.5% on stronger aeronautical and commercial performance

B <u>Hotel</u>

Increase in room revenue due to increase in occupancy rate by 17ppt as Sama-Sama Hotel was closed in stages from June 2012 to April 2013 for renovation works
Occupancy rate (1H2014: 78%, 1H2013: 61%);
Average room rate (1H2014: RM374.30, 1H2013: RM370.70)

C Agriculture & Horticulture

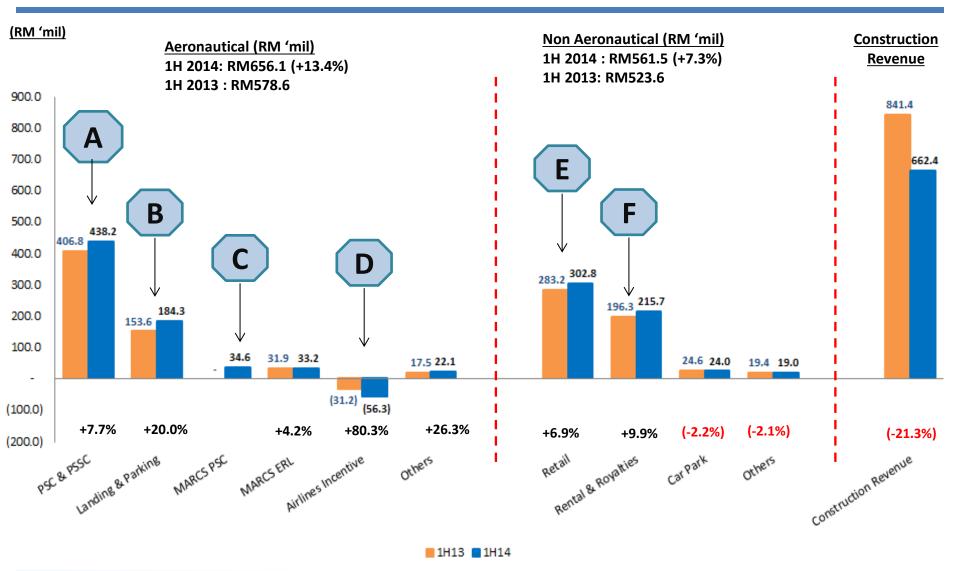
The segment increased due to higher price attained for FFB per tonne and higher production volume (1H2014: RM552.97/27,109MT; 1H2013: RM457.31/25,612MT)

D Project Repair & Maintenance

Increase mainly due to the new facilities management work won including for the provision of facilities maintenance services at the new Doha International Airport

# Revenue Analysis: Airport Operations /







A PSC & PSSC

PSC & PSSC revenue has increased in tandem with passenger growth of 11.8%

B Landing & Parking

Higher landing & parking revenue due to 9.8% increase in aircraft movements & approximately 10% hike in landing & parking charges respectively (compounded annually effective 1 January 2012, 1 January 2013 and 1 January 2014)

C MACRS PSC

MARCS PSC claim was in relation to 2nd Tariff Cycle - PSC increase commencing 12 February 2014 as the new PSC rates are lower than the benchmark rates as stipulated in the Operating Agreement (OA). The 2nd Tariff Cycle benchmark PSC rate:

- Full Service (International: RM65 to RM71; Domestic: RM9 to RM10)
- Low Cost (International: RM32 to RM 35; Domestic: RM6 to RM7)
- **D** Airlines Incentive

Higher incentives were accrued based on FY13 performance

E Retail

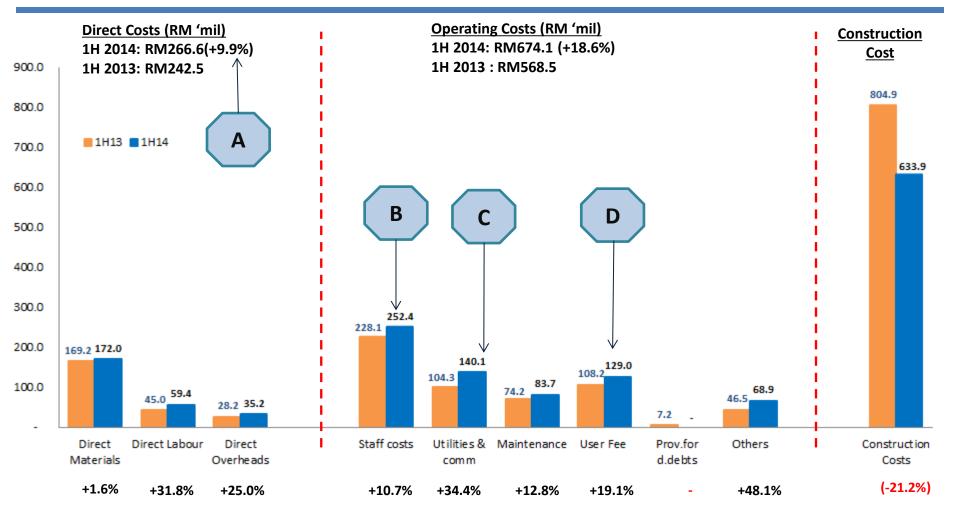
The retail business grew 6.9%, driven by increase in passenger volume and higher retail spending

F Rental

Increased rental and royalty revenue from KLIA and LCCT/klia2

# **Group Operating Cost Analysis**







A Di

#### **Direct Costs**

9.9% increase in direct costs due to higher proportion of retail outlets in klia2 as compare to LCCT

B Sta

#### **Staff Costs**

Increase mainly due to:

- 1) 4% 6% salary increment effective Apr 14 and one-off salary benchmarking RM11.8mil
- 2) Higher staff number from 9,106 in 2013 to 10,632 (mainly due to klia2) RM3.9mil
- 3) Other staff benefits RM14.0mil

However, increase is mitigated by lower provision of bonus in 2014 - RM5.3mil

C

#### **Utilities Expenses**

Increase mainly due to higher consumption & higher tariff effective January 2014:

- 1) Electricity RM21.3mil (KLIA's Consumption: ~RM9.0mil & Tariff Hike: RM 8.3mil).
- 2) Chilled Water RM13.3mil (KLIA's Consumption: ~RM2.0mil; Increase in gas price: RM10.7mil)



### D

#### **User Fee**

The higher user fee expense was attributable to the recognition of 100% user fee on the income statement. As set out in the Operating Agreements signed on 12 February 2009, MAHB is required to pay user fee to the Govt. which is equal to a specified percentage of revenue derived from activities at the airports as a consideration for the Concession Rights granted to MAHB. The amount had been recognised in the income statement represents half of the total user fee payable to the Govt., while the other half is to reduce the amount due for the Balance Residual Payment arising from MAHB's restructuring exercise which was completed in February 2009. Upon the full settlement of the Balance Residual Payment in April 2013, the user fee is fully recognised in the income statement. The one-off impact for user fee (Jan-Mar 2013: 50% on P&L) vs. (Jan-Mar 2014: 100% on P&L) is RM9.4mil (+10.5%).

In addition, User Fee rate increased by 25bps (Q2 2014: 10.23%; Q2 2013: 9.85%) as stipulated in the Operating Agreements

### **E** Depreciation & Amortisation

Higher depreciation and amortisation of RM75.7mil was primarily due to commencement of klia2 operation (RM63.0mil)

### **Share of results of jointly controlled entities**

Current period losses of RM12.0mil (1Q14: RM3.7mil, 2Q14: RM8.3 mil) of losses recognised and one-off recognition of previously unrealised losses of ISG upon the completion of the 40% additional stake amounting to RM42.5mil



**G** Finance costs

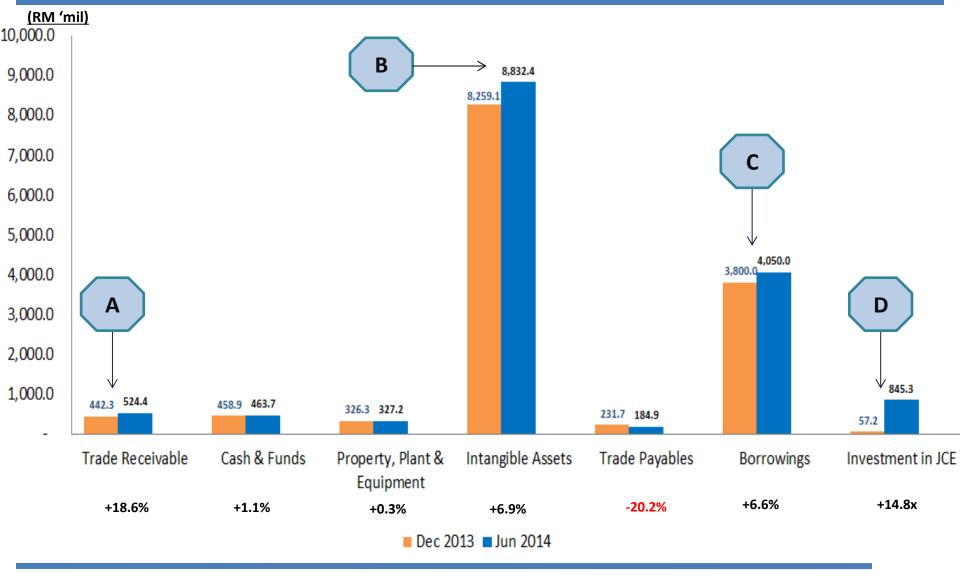
The rise in finance costs is due to interest on borrowings being recognised in the profit and loss account upon completion of klia2 operations

H Tax and Zakat

The effective rate is currently 41% as the share of JCE losses has lowered the PBT. However, the effective tax rate is ~29% when excluding the effect of JCE losses on the PBT.

# **Balance Sheet Analysis**







A Trade Receivables

The increase is primary due to MACRS PSC 2014 as well as increase in aeronautical revenue receivables in line with revenue increase

- Intangible Assets
  Increase was due to the capitalisation of klia2 construction cost which was off set against amortisation during the same period
- Borrowings

  Drawdown of BM350mil BC in 101
  - Drawdown of RM250mil RC in 1Q14
  - AAA Rating reaffirmed by RAM
- Investment in JCE

  Effective 1<sup>st</sup> May 2014, ISG & LGM is regarded as a jointly controlled entity upon the completion of the additional 40% stake in ISG & LGM amounting to RM933.7mil.

# Revenue & Cost Analysis -Airport Operations



<u>Description</u>	<u>1H14</u>	<u>1H13</u> <u>V</u> a	r (%)
Total revenue per passenger movements (RM)	30.86	31.44 ▽	(1.9)
Aeronautical revenue per passenger movements (RM)	15.88	15.64 🛆	1.5
Non-Aeronautical revenue per passenger movements (RM)	13.59	14.16 ▽	(4.0)
Total operating cost per passenger movements (RM)	18.87	18.12 🔺	4.1
Total cost per passenger movements (RM)	23.67	21.43 🔺	10.4

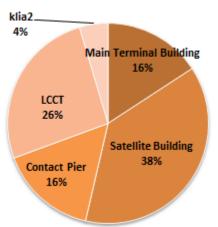


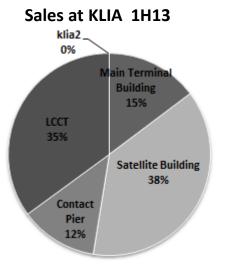
### KLIA – Total Sales



		<u>1H14</u>			1H13		Sales per
<u>Description</u>	Sales (RM'mil)	No. of Pax ('mil)	<u>Sales per</u> <u>Pax (RM)</u>	Sales (RM'mil)	No. of Pax ('mil)	Sales per Pax (RM)	<u>Pax</u> <u>Variance</u> (%)
Main Terminal Building	103.7			96.9			
Satellite Building	248.2			248.7			
Contact Pier	103.4		1	81.6			
Total KLIA (exc.LCCT)	455.4	12.7	35.73	427.2	11.7	36.07	▽(1.0)
klia2	53.6	3.7	14.57	-	-	-	<b>-</b> -
LCCT	170.6	8.0	21.25	230.4	10.6	22.05	<b>▽</b> (3.6)
Total KLIA & LCCT/klia2	679.5	24.5	27.79	657.6	22.3	29.50	▽(5.8)







- Sales per pax decreased due to some of the international flights were allocated from Satellite Building to Contact Pier.
- LCCT's sales per pax was lower due to overcrowding in F&B outlets
- Lower sales per pax for klia2 is due to approx. 70% of outlets opened as of June 2014

# **KLIA- ERAMAN Retail Revenue**



	!	<u>1H14</u>			1H13		Per Pax
<u>Description</u>	<u>Revenue</u>	No. of Pax	Per Pax Revenue	Revenue	No. of Pax	Per Pax	Revenue
	(RM'mil)	<u>('mil)</u>	(RM)	(RM'mil)	<u>('mil)</u>	Revenue (RM)	<u>Variance</u>
Main Terminal Building	13.8			12.8			
Satellite Building	58.4			60.2			
Contact Pier	58.9			48.2			
Total KLIA (Excl. LCCT)	131.1	12.7	10.29	121.2	11.7	10.24	<b>a</b> 0.4
Total klia2 & Gateway	31.6	3.7	8.59	-	-	-	<b>-</b>
Total LCCT	98.4	8.0	12.26	127.5	10.6	12.20	<b>0.5</b>
Total KLIA, LCCT & klia2	261.1	24.5	10.68	248.8	22.3	11.16	♥ (4.3)

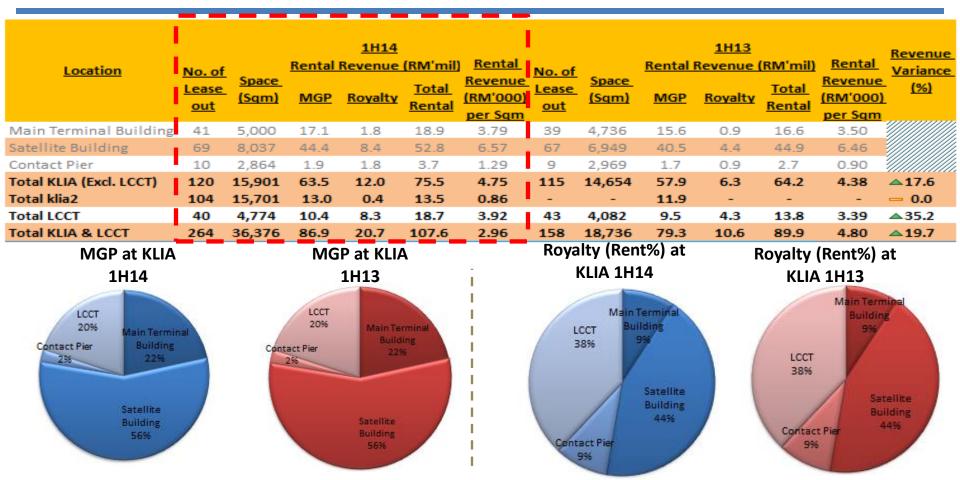




Eraman commands about 59% of total sales per pax at klia2

### KLIA – Retail & F&B Rental



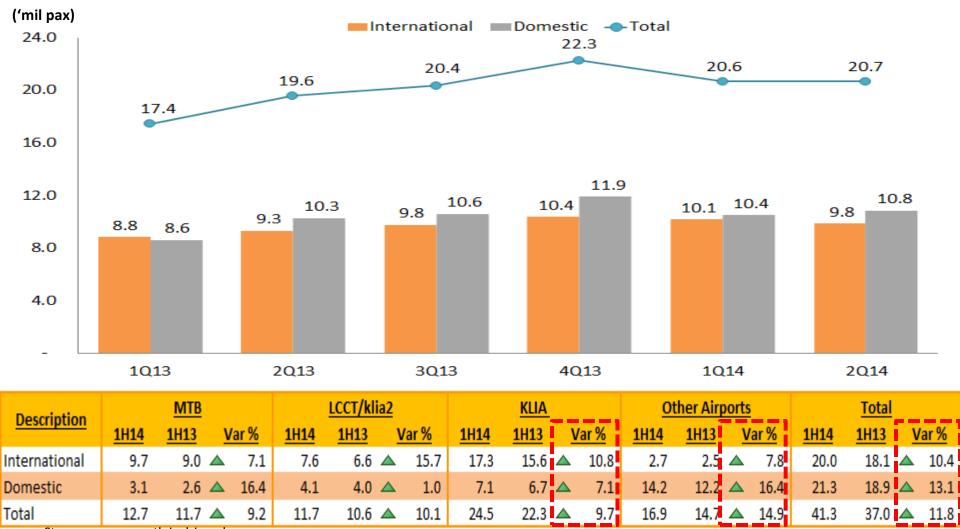


• Lower rental revenue was largely due to the majority of tenants at klia2 being subjected to an average of 1 month's revenue (due to rent free period during fit out period).



### **Pax Movement**





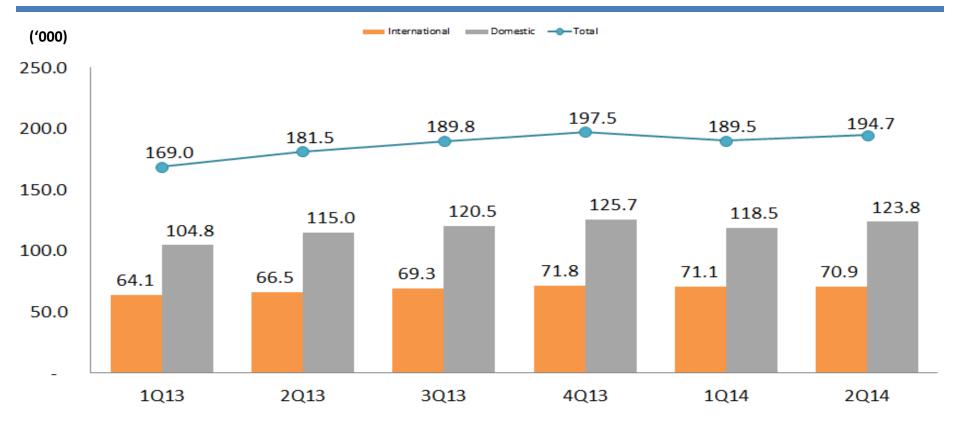
Stronger pax growth is driven by :

<sup>1.</sup> Positive growth by Malaysia Airlines and AirAsia Group

<sup>2.</sup> Positive economic outlook and VMY as catalyst

# **Aircraft Movement**





Description	<u>MTB</u>		LCCT/klia2		<u>KLIA</u>		Other Airports			<u>Total</u>					
<u>DC3CHPUIUII</u>	<u>1H14</u>	<u>1H13</u>			<u>1H13</u>										<u>Var %</u>
International			△ 11.9												
Domestic	27.2	24.7	△ 10.0	28.7	29.8	▽ (3.6)	55.9	54.5	▲ 2.6	187.1	165.3	<b>△</b> 13.2	243.0	219.8	<b>△</b> 10.6
Total	90.4	81.2 4	<b>△</b> 11.4	77.4	74.1	<b>▲</b> 4.5	167.7	155.2	<b>▲</b> 8.1	217.2	195.3	<b>▲</b> 11.2	385.0	350.5	<b>▲</b> 9.8

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# Total Shareholder Return for period of 2004-13 (1 of 2)



TSR for period of 2004-13	3
(as at 31 Dec 2013)	

			•	3)	
TSR Ranking	G20	Market Cap as at 8 Jan 2014 (RM mil)	TSR (%)	Annualised TSR (%)	Ref Date
1	MAHB	10,586.70	749.6%	24.7%	30/4/2004
2	Boustead	5,832.80	649.0%	23.1%	30/4/2004
3	MBSB	3,810.40	586.0%	22.0%	30/4/2004
4	UMW	14,113.00	537.4%	21.1%	30/4/2004
5	TM	19,461.10	461.3%	19.5%	30/4/2004
6	UEM	10,799.10	407.0%	37.5%	28/11/2008
7	Affin	6,262.30	315.5%	15.9%	30/4/2004
8	CIMB	56,810.70	301.6%	15.5%	30/4/2004
9	BIMB	6,720.80	260.9%	14.2%	30/4/2004
10	TH Plantations	1,645.10	235.6%	17.1%	28/4/2006
11	Maybank	87,119.20	140.6%	9.5%	30/4/2004
12	TNB	66,481.70	129.42%	9.0%	30/4/2004
13	MRCB	2,295.30	72.2%	5.8%	30/4/2004
14	Axiata	57,908.60	59.5%	8.6%	30/4/2008
15	Sime Darby	56,308.70	7.8%	1.2%	30/11/2007
16	CCM	481.90	-17.8%	-2.0%	30/4/2004
17	MAS	5,347.40	-81.5%	-16.0%	30/4/2004

**Total Market Capitalization of G20** 

411,984.80

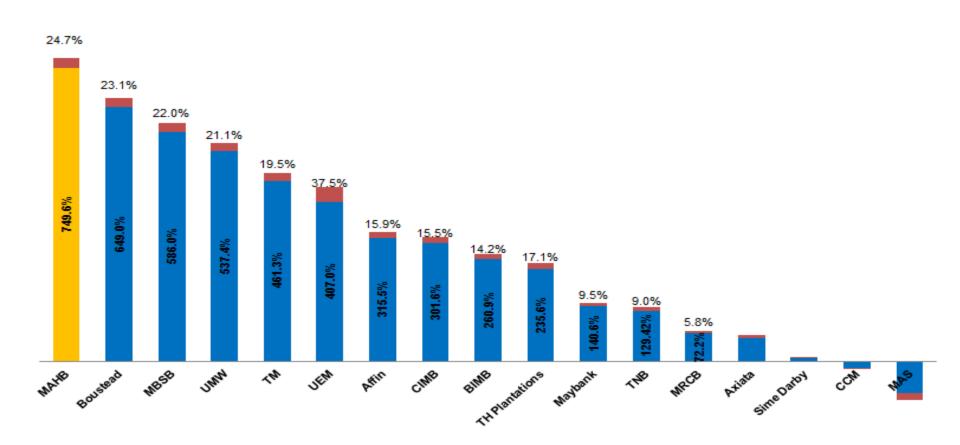
GLCs under Khazanah Portfolio GLCs under LTAT Portfolio GLCs under EPF Portfolio GLCs under PNB Portfolio GLCs under TH Portfolio

# Total Shareholder Return for period of 2004-13 (2 of 2)



Appendix A2: Total Shareholders' Return ("TSR") 2004-2013

■TSR (%) ■Annualised TSR (%)



### Total Shareholder Return

# - MAHB vs. UEM (1 of 2)



TSR for period of 2008-13 (as at 31 Dec 2013)

TSR Ranking	Company	Market Cap as at 8 Jan 2014 (RM mil)	TSR (%)	Annualised TSR (%)	Ref Date
1	МАНВ	10,586.70	419.3%	38.2%	28/11/2008
2	UEM	10,799.10	407.0%	37.5%	28/11/2008

Total Market Capitalization of G20

21,385.80



GLCs under Khazanah Portfolio

### **Total Shareholder Return**

### - MAHB vs. UEM (1 of 2)



#### Appendix A2: Total Shareholders' Return ("TSR") 2008-2013

■TSR (%) ■ Annualised TSR (%)

